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13 March 1970

MEMORANDUM FOR: Executive Assistant

FROM : Acting Chief, Intelligence School

SUBJECT : Weekly Report of Intelligence School Activities
No. 10, 6 - 12 March 1970

1. Imagery Analysis Service has requested a special running of our Intelligence Briefing course, to be given 14 September to 7 October. For FY 1971 we have scheduled five IB classes including [redacted], our next special class for NPIC which will be in late winter. This action is equitable inasmuch as we have allotted NPIC three special classes in the past 12 months.

25X1A9a [redacted]

25X1A9a 3. At the suggestion of [redacted] is planning a "market survey" to find out the expectations and needs of the Directorate of Intelligence as to the skills and experience of new production analysts. By means of individual interviews, questionnaires, and guidance from various managerial and working echelons, he will try to identify the various groupings of capabilities needed and desired of the new production analyst. From these groupings, conclusions about the nature and form of training for production analysts may be forthcoming.

It is not assumed that the results of the survey will necessarily point toward a successor of the Intelligence Production course, nor is it assumed that the conclusions drawn from the survey will be the sole basis for modifying old courses or developing new courses. The conclusions of the survey may be useful to other course chairmen in OTR.

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4. Focus your attention on the young professional because he can be molded, and forget about the older professional because he can't be improved. Put the new professional on a "meaningful" job; don't put him through an orientation program or an interim assignment. Place him under a manager who will set an example and who will guide the neophyte. All this is according to [redacted], a management consultant firm, who spoke on 10 March to the Training Officers' Conference on "The Young Professional -- That Crucial First Year." [redacted] who attended the conference, found the beef lunch more nutritious than the talk. 25X1A 25X1A9a

5. Dolf Droge, White House briefer on Vietnam, discussed problems of training Americans for service in Vietnam at the 12 March meeting of the Inter-agency Roundtable for Area Training. [redacted] believes that the DTR and the School and Staff Chiefs would find Mr. Droge's message -- particularly on the training theme -- extremely valuable and refreshing. Marc will seek an opportunity to discuss with the DTR the possibility of arranging an informal get-together with Mr. Droge. 25X1A9a

We have previously reported the uniqueness of Mr. Droge's impact on his audiences, including the Agency's Vietnam Course classes and a CT group at [redacted] last spring. The playback of a taped recording of the latter presentation brought a round of spontaneous applause from 12 or 14 [redacted] operations officers who heard it. 25X1A 25X1A8a

Mr. Droge challenges the premises of our Government's approach to training for overseas service and deplores the unconcern for a need to train now for possible future trouble spots. He knows Vietnam in depth from personal experience and his expression of his convictions is utterly uninhibited. 25X1A

6. The CA Staff has recently completed its review of the comprehensive history of the [redacted] flap of 1967. [redacted] was involved with the history for over a year and a half. This three-volume history has now been submitted to the CS Historical Staff. The DTR saw part of this history when he was coordinating the Agency's input to the LBJ Library and expressed to Marc his interest in seeing it released by the CA Staff. 25X1A



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7. We are pleased to welcome [redacted] back 25X1A from her Southern honeymoon. We are equally happy to welcome Miss 25X1A [redacted] a brand-new Agency employee (who will eventually become Cathi's replacement) to the Intelligence School.

25X1A9a 8. On 11 March, material on intelligence analysis was compiled and given to Mr. [redacted] FI Staff, for his background reading preparatory to giving a briefing on "The Flow of Intelligence" to an African.

9. During this reporting period these Agency briefings were given:

25X1A9a On 9 March, at Headquarters, the half-hour briefing, CIA Introduction, was given for the last time by [redacted] for 32 CIA EOD's. This briefing is being replaced by the Agency film, "Need to Know."

25X1A9a On 10 March, at Headquarters, [redacted] gave the CIA Review for 17 overseas returnees.

25X1A9a On 9 March, [redacted] briefed ten security field officers at Headquarters on Agency organization and on CIA's place in the national security structure.

25X1A9a [redacted]



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